

NEWS LETTER

August 5, 2025 Kawasaki Kisen Kaisha, Ltd.

<u>"K" LINE Releases Video Update on Forecasts for FY2025 and Progress of the Medium-term Management Plan on Its Official Website</u>

Kawasaki Kisen Kaisha, Ltd. ("K" LINE) has released a video on its official website explaining its forecasts for FY2025 and its progress of the medium-term management plan. Initially shared on "K" Line With, the Group's internal video communication platform, the video is now available to a broader audience.



Forecasts for FY2025 and Progress of the Medium-term Management Plan https://www.kline.co.jp/en/corporate/kline_with.html

"K" Line With details the progress of the medium-term management plan on a quarterly basis, providing explanations of the latest earnings forecasts and also focuses on initiatives which consider the three important points of the medium-term management plan, specifically, the business strategy, the functional strategy and the capital policy. By doing so, it communicates the progress in the medium-term management plan to people in the "K" LINE Group and a broad range of other stakeholders.

The first half of the video explains the FY2025 earnings forecasts and the business environment surrounding "K" LINE.

The latter half of the video shares initiatives that "K" LINE has been promoting in three businesses that play a role in driving growth leveraging the strengths that "K" LINE has been refining through its functional strategy, specifically, Environment • Technology, Safety • Ship Quality Management and Digital Transformation. The video highlights "K" LINE's steady efforts combining the functions that contribute to its strengths and its businesses to implement growth strategies in areas where these functions can be utilized, with a view toward the improvement of corporate value.



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"K"Line's functional strengths \times 3 businesses



"K" LINE has posted the video on its official website in addition to "K" Line With to make outside stakeholders more aware of the Company's activities. "K" LINE also aims to deepen understanding of the medium-term management plan among business sites on land and sea within the Group, globally promote internal communication and information sharing, encourage a sense of solidarity as a source of the Group's strength, and reinforce the foundation of its business operations.

(A news release related to "K" Line With)

November 17, 2023: Sharing Information within the Group Using Video Communication Site for Employees "K" Line With

https://www.kline.co.jp/en/news/other/other-20231117.html